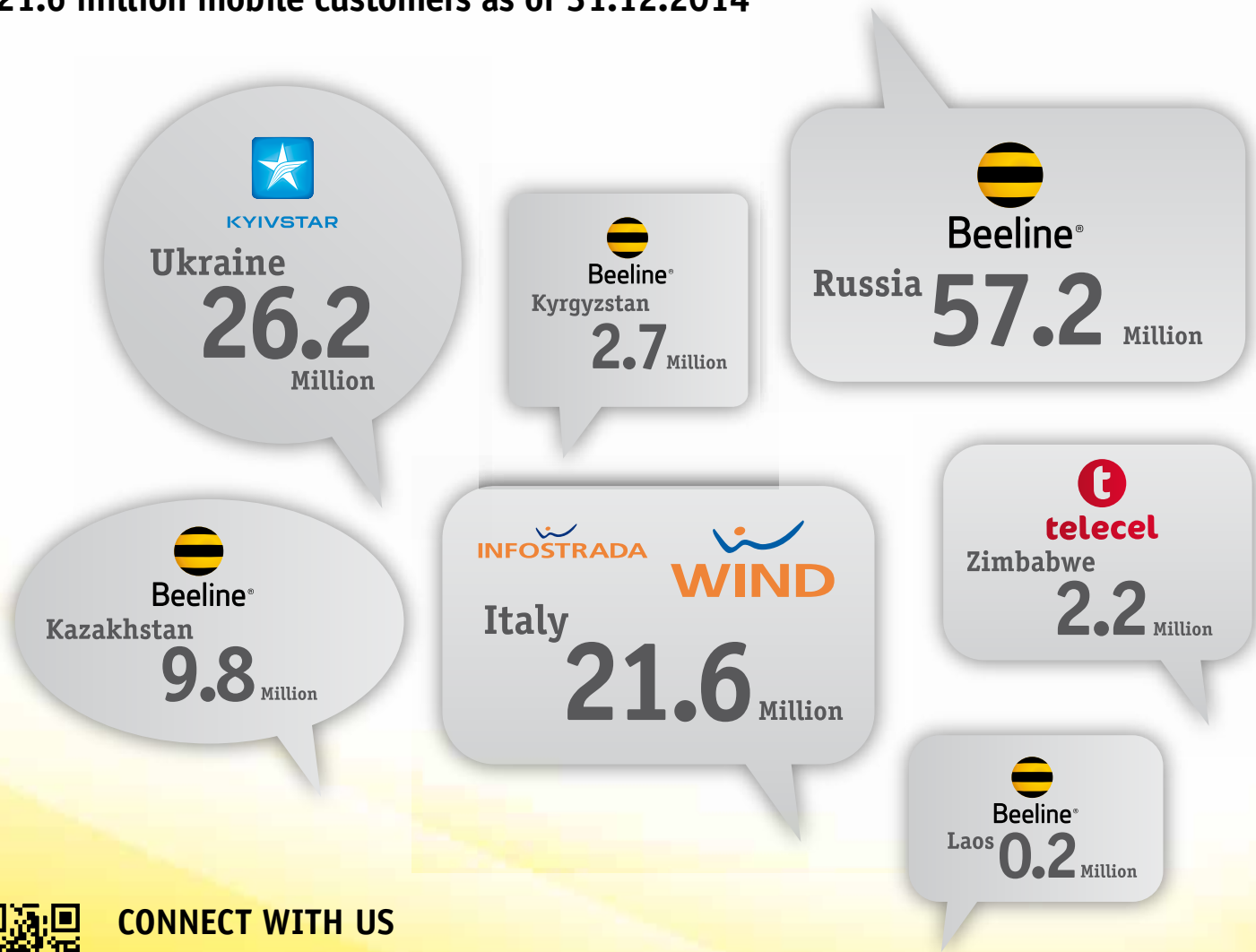


GLOBALIZATION IS NOW

221.6 million mobile customers as of 31.12.2014



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To achieve our mission, we have instituted a decentralized model based on our fundamental belief that all our business is local. We have empowered our people to delight our customers locally, and we are achieving success through our local brands and expertise, while supporting our broader goals in each individual market.

8 brands
740m population coverage

No.7
mobile provider in the world
(in terms of customers)

